



TOKAI CECILIA MANAGEMENT FRAMEWORK REVIEW

Draft Implementation Plan for management of Tokai and Cecilia areas

Phase 3:

Table Mountain National Park

13 April 2022

Draft Implementation Plan incorporating the Working Group proposals received during Phase 2 of the Tokai Cecilia Management Framework Review Process

For public comment from 13 April to 20 May 2022

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Tokai Cecilia Draft Implementation Plan

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Preamble

Set out hereunder is the Draft Implementation Plan (IP) for the management of the Tokai and Cecilia areas which has been prepared in terms of the Tokai Cecilia Management Framework (TCMF) Review Process. This draft IP is made available for public comment from Wednesday, 13 April 2022 until Friday, 20 May 2022.

1. Definitions and Acronyms

BDU	Business Development Unit, is SANParks internal Department looking at business opportunities within SANParks.
BSP	Biodiversity Social Projects is a Park department that implements biodiversity projects like alien vegetation clearing and wetland restoration.
CRC	Cape Research Centre, a SANParks department involved in scientific and management research.
Funding Source	From where will the funding be sourced in order to undertake the Strategic Action.
Milestones	Key sub-actions to indicate the progress toward the Strategic Action.
P&C / SET	People and Conservation / Social Economic Transformation is a Park department.
Park Forum	Established to encourage the building of partnerships in support of natural and cultural heritage conservation goals of SANParks
Park Management Plan (PMP)	The Minister-approved plan to ensure the protection, conservation and management of the protected area in a manner which is consistent with the objectives of NEMPAA and the purpose for which the Park was declared.
Partnerships	Use of “Partnerships” in relation to Milestone responsibility indicates where SANParks envisions working with volunteers, external contractors and commercial operators to complete milestones
PPP Funding	Public Private Partnership funding where funding is secured from the Private Sector usually through a concessionaire or similar opportunity.
Responsibility	The Parks’ department or external entity involved in undertaking the Strategic Action.
SEAM Team	Park department that is engaged in Park safety and security operations
Strategic Actions	The overarching action that is to be undertaken in terms of the Implementation Plan
TCMF	Tokai Cecilia Management Framework
TMNP	Table Mountain National Park
Timeframe Guideline	When the milestone is envisioned to be undertaken, following the sign-off of the IP.

2. Introduction

The Tokai Cecilia Management Framework (TCMF) emerged from the national government's decision in 2004 to phase out commercial plantations in the Western Cape, including those of Tokai and Cecilia areas, thereby transition from commercial forestry to national protected area. The TCMF (2005-2025) presented a 'framework for planning' for the future management of Tokai and Cecilia areas as integral parts of Table Mountain National Park and articulated a long-term, 20-year vision by setting out the broad landscape level proposals to guide the change from commercial forestry plantations to National Park. Against this background, SANParks made the undertaking to review the TCMF (2005-2025) through a transparent and interactive stakeholder and public engagement process. The TCMF Review Process kicked off on Tuesday 25 May 2021 with more than 200 stakeholders participating during Phase 1, i.e., commenting period whereby stakeholders were requested to make written submissions by 30 June 2021 which were published online in full (available as [Phase 1 Report: Detailed Stakeholder Comments Received](#)) and as a summary report (available as [Phase 1 Report: Summary of Stakeholders Issues, Comments and Opportunities](#)). Upon receiving written submission during Phase 1, Phase 2 of the TCMF Review Process comprised of focused workshops with stakeholders on the various issues, concerns and proposals emanated from Phase 1. All working group submissions were published in full (available as [Phase 2 Report: Stakeholder Working Groups Proposals Received](#)) and as a summary report (available as [Phase 2 Report: Summary of Stakeholder Working Groups Proposals Received](#)). Phase 3 of this stakeholder and public engagement process considered all the proposals received from the stakeholders during the focused workshops and consolidated the suggestions into meaningful projects and programmes of action for implementation. This report represents the Draft Implementation Plan for the management of the Tokai and Cecilia areas for public comment.

3. Process to developing the Draft Implementation Plan

Phase 2 of the Tokai Cecilia Management Framework (TCMF) Review Process provided for facilitated Working Groups to draft detailed proposals for consideration for the future management of the Tokai and Cecilia areas within the Table Mountain National Park. The process took place from August 2021 to January 2022. In this Phase, seven (7) Working Groups were formed; Biodiversity Management Working Group, Communications Working Group, Cultural Heritage Management Working Group, Facilities Working Group, Fire Management Working Group, Human Well Being Working Group, and Safety & Security Working Group. These Working Groups comprised of stakeholders and SANParks' representatives.

The Working Group proposals have made an exceptionally rich contribution to the Tokai-Cecilia Framework Review Process. Over 300 proposals for action towards the management of the Tokai and Cecilia areas were included in the submissions by the stakeholders following these focused workshops. The submissions by each group cover the broad diversity of interests and issues in use and management of these areas, and recommended proposals and actions to address these.

In this Phase 3 of the TCMF Review Process, the proposals and recommendations were documented to provide the basis for a draft Implementation Plan for the management of the Tokai and Cecilia areas. Subsequently, these proposals have been reviewed by SANParks in terms of their suitability and feasibility for implementation¹ in the Tokai Cecilia areas in collaboration with its stakeholders and partners as follows:

- ✓✓ Proposals well suited for implementation
- ✓ Proposals suited for implementation with minor amendment
- Proposals not feasible and/or are impractical for implementation

Of the 330 proposals, 94% are accommodated in the draft Implementation Plan. Of the 94%, approximately 35% are fully aligned to the draft IP, and 65% of the proposals are aligned with minor amendment. Only 6% of the proposals were not considered for inclusion due to their being unfeasible or impractical for implementation.

The wide range of proposals prepared and submitted by the Working Groups is detailed in Annexure 1, which contains every proposal or action suggested by the seven Working Groups. Each proposal was recorded verbatim and catalogued to ensure consistent cross-referencing with the draft Implementation Plan, including whether and how each of the 330 proposals have been included into the draft IP. In Annexure 1, the proposals have been grouped into 7 broad themes relating to i) the Arboretum, ceremonies, medicinal gardens; ii) Biodiversity, alien species, rehabilitation and fire; iii) Tourism, recreation and recreational routes; iv) Planted Landscapes; v) Tokai Manor, Manor surrounds and Tokai braai site; vi) Safety and Security and vii) Heritage, Environmental Education & Interpretation, Social Matters & Volunteers.

The wide-ranging and varied set of WG proposals, from broad visionary intentions to specific actions, have been streamed into a suite of Projects and Programmes as explained and presented in the in the draft IP hereunder.

¹ Implementation is always subject to budget and resource availability

4. Alignment of Draft Implementation Plan to the SANParks / TMNP planning system

To streamline and rationalise the Draft Implementation Plan, the proposals have been grouped as Programmes or Projects (Figure 1).

Proposals that align with, or can be accommodated in existing Park operational programmes, within the Park Management Plan have been incorporated into the draft IP as ‘Programmes’. These are ongoing activities that occur across the wider TMNP as part of ‘normal’ Park operations that will continue for the long-term and are largely funded through existing Park budgets.

Proposals that are area specific and/or project based for which an additional implementation budget or source would be required have been incorporated into the draft IP as ‘Projects’. Where accepted, such Projects would need to be implemented and then carried through to become future Park operations. Projects typically involve an upgrade development or a change in use of a site or facility. These activities will require additional budgets sourced through SANParks or alternative funding sources.

The draft IP includes 4 Projects and 8 Programmes:

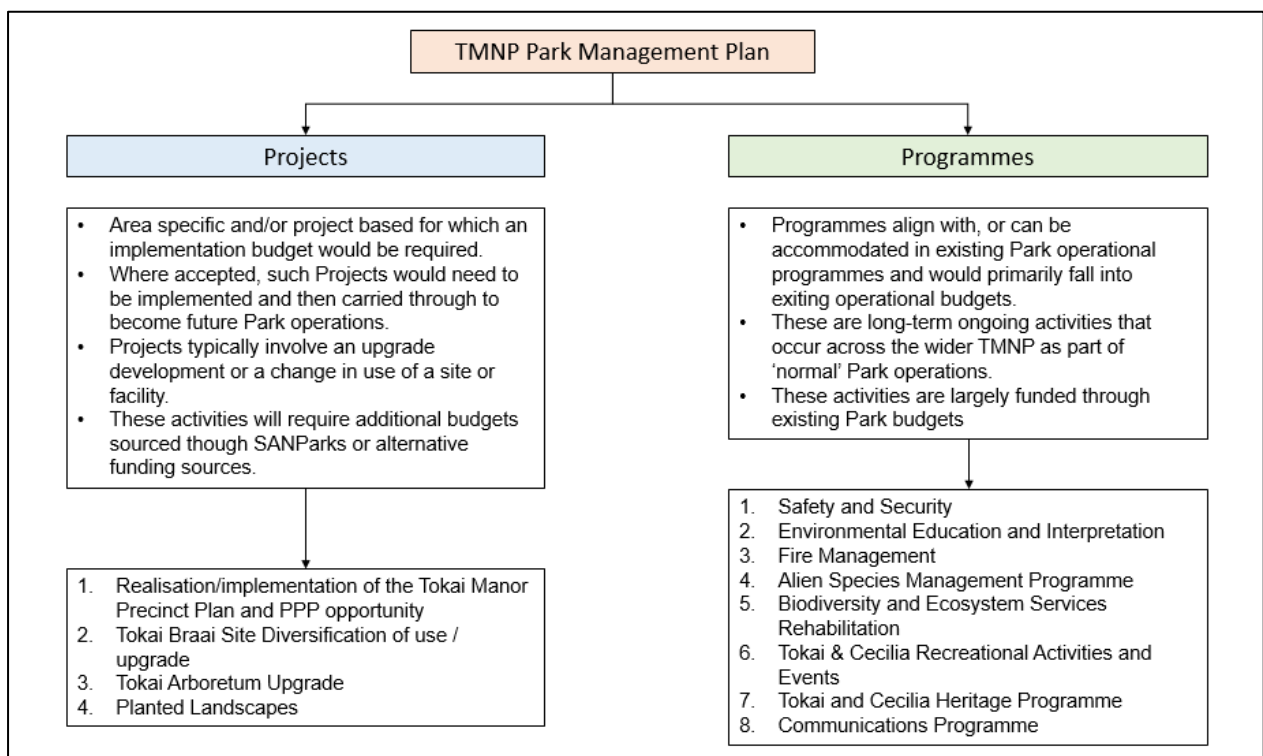


Figure 1. Draft Implementation Plan Projects and Programmes

With the adoption of the IP, the TCMF will fall away and on review of the TMNP Park Management Plan in 2025, the remaining IP actions can be incorporated into the revised PMP.

5. Draft Implementation Plan

The WGs put forward a wide range and variety of proposals of which many are similar and often overlapping. To streamline these into an IP that SANParks and stakeholders can work with and implement, the proposals have been grouped and are presented in the draft IP in a summary table format. The grouped Strategic Actions are listed in the tables with Milestones, Timeframe Guidelines, Responsibility and Funding Source. The proposed Strategic Actions are scheduled to fit into SANParks' short, medium and long-term funding cycles, where short term budgets are linked to SANParks' operational budgets, medium term funding to SANParks' strategic budgets, and long-term funds are linked through to the Park Management Plan.

The time period ('years') indicated in the Timeframe Guidelines will commence once the Implementation Plan has been finalised and signed off by SANParks executive and the first annual operational budget cycle has commenced. It should be recognised that some of the Projects and Programmes are already underway and being implemented on an ongoing basis. It is envisaged that the Projects and Programmes will be implemented by SANParks in collaboration with stakeholders and partners. Implementation is always subject to budget and resource availability and this and other factors may impact on the draft IP Timeframe Guideline. Feedback on programmes will take place through engagements with stakeholder groups such as honorary rangers, volunteers, friends groups and the Park Forum.

6. Draft Implementation Plan - Projects

6.1 Realisation / implementation of the Tokai Manor Precinct Plan and PPP opportunity

The Tokai Manor Precinct Plan was prepared with full public engagement and was approved and endorsed by SANParks and heritage authorities in 2012 with input from the City. The precinct is proposed to be upgraded through a longterm PPP concession opportunity as a multi-use Park gateway and public facility with a wide range of facilities and activities as set out in the approved plan. Substantial investment will be required by the selected operator / concessionaire into bulk infrastructure upgrades, parking areas, safety, security, heritage conservation, baboon management, interpretation etc. A wide range and innovative proposals have been presented in the TCMF review process and add to the richness of the precinct opportunity for consideration. Some aspects of the precinct plan have been implemented (e.g. upper Tokai Road upgrade, infrastructure upgrades, new TMNP offices). However, outsourcing of the precinct commercial opportunity has been hindered by delays in TMNP moving into the new TMNP offices and the extension of the Tokai Manor long term management agreement with Province. Additional information for consideration in the precinct area includes proposals for First Nations / indigenous cultural opportunities, heritage interpretation.

Strategic Actions	Milestones	Timeframe Guideline	Responsibility	Funding Source
6.1.1 Release primary Concession for Tokai Manor Precinct	Secure long term management agreement with Province for Manor House	Year: 1	Park Operations Park Planning BDU Partnerships	Operational Budget PPP Funding
	Commence concession bidding process	Years: 2 – 3		
	Concession in place and active in Tokai Manor Precinct	Years: 3 – 5		
6.1.2 Release secondary out-sourcing opportunities for Tokai Manor Precinct	Identify activities or opportunities additional to the Tokai Manor PPP opportunity that could be outsourced	Years: 2 – 3	Partnerships	
6.1.3 First Nations cultural site	Investigate site for placement First Nations cultural site linked to the Tokai Precinct	Years: 3 – 4	P&C / SET Park Operations Park Planning Partnerships	Project funding Community funding
	Planning and establishment of First Nations cultural site linked to the Tokai Manor Precinct	Years: 4 – 5		

6.2 Tokai Braai Site Diversification of use / upgrade

The Tokai braai and picnic site is a designated 18 hectare area in Middle Tokai and is a key visitor facility serving the broader Cape Town community. An upgrade and landscape plan was prepared with public engagement in 2010 and an environmental authorisation issued in 2011, various aspects of which have been implemented. This included the re-alignment of the original braai site area to accommodate the ecological corridor linking the critically endangered 'Cape Flats Sand Fynbos' of Lower Tokai to the critically endangered 'Peninsula Granite Fynbos' of Middle Tokai to the endangered 'Peninsula Sandstone Fynbos' of Upper Tokai. Various proposals regarding the Tokai braai site were presented in the TCMF review process. These include a wider range of activities in the braai site such as safe spaces for family orientated activities (e.g. kids parties, recreational and adventure opportunities); a wider array of usage and potential small scale commercial opportunities (e.g. refreshments, events etc.); improved baboon management and steps to secure long-term shade by replacing aging pines. It needs to be acknowledged that as per current recreational EMP for walking with dogs in the Park, no dogs are permitted in the braai area which is in line with City standards.

Strategic Actions	Milestones	Timeframe Guideline	Responsibility	Funding Source
6.2.1 Retain shade trees in Braai Site	Plan for replanting and/or replacement of trees	Years: 1 – 2, on going	Park Operations Partnerships	Operational Budget Community Partnerships
6.2.2 Investigate and release commercial opportunities	Investigation into the viability and structure of commercial opportunity	Years: 1 – 2	Park Operations BDU	Operational Budget
	Release commercial opportunity	Years: 2 – 3	Partnerships	
6.2.3 Enhanced usage and family focused events and activities	Investigate possible events and activities that could be introduced within the Braai Site	Years: 2 – 3	Park Operations P&C / SET Partnerships	Operational Budget Community Partnerships Commercial

6.3 Tokai Arboretum Upgrade

The Tokai Arboretum is a Provincial heritage site originally planted from 1898 onwards as an experimental forestry site to determine appropriate exotic trees for plantation purposes. Strategic actions for the site identified in the TCMF review process, include the phased opening of Lister's Place to provide information and interpretation on the Arboretum and to serve basic 'refreshments'; to improve its current state through the preparation of a management and landscape plan; to facilitate increased visitor use and appreciation and for protection from future fires. These activities are summarised and presented in the table below. The estimated cost of implementing such activities not covered by normal Park budgets amounts to approximately R1.5 million that will have to be secured via fund raising, external partners and/or as a special project.

Strategic Actions	Milestones	Timeframe Guideline	Responsibility	Funding Source
6.3.1 Open Lister's Place	Attend to bulk services infrastructure requirements.	Years: 1 – 2	Park Operations Park Planning Park Heritage Partnerships	Project Funding Fund Raising
	External Partnership appointed to manage to the site and operations	Years: 1 – 2		
	Information and interpretation	Years: 2 – 3		
6.3.2 Improve use of the Tokai Arboretum	Prepare Landscape Plan for Tokai Arboretum	Years: 2 – 3	Park Heritage Park Operations Park Planning Partnerships	Project Funding Fund Raising
	Open upper parking for arboretum	Years: 1 – 2		
	Baboon Management in place for arboretum	Years: 1 – 2		
6.3.3 Fire Protection of Tokai Arboretum	Reduce fuel loads within arboretum	Year: 1, ongoing	Park Operations Fire Management BSP Partnerships	Operational Budget
	Maintain low fuel load perimeter	Year: 1, ongoing		
	Maintain required fire breaks	Year: 1, ongoing		

6.4 Planted Landscapes

Trees and associated landscapes are valued by many stakeholders and provide a range of values and benefits, e.g. scenic, cultural, recreational shade. Treed areas include both naturally occurring indigenous trees as well as planted trees such as those in the commercial plantations. However, in terms of the original national government decision and the subsequent Tokai Cecilia 20 year 'exit' lease, the remaining plantations are being phased out by 2024. In response to this scenario, a wide range of proposals have been made to provide for continued trees / planted landscapes such as replanting, inter-planting of various species. In addition, Tokai and Cecilia have a number of identified historic plantings such as the oak trees leading to the Tokai Manor House, the Arboretum and the Cork Oaks along Rhodes Drive that would be retained and managed.

Strategic Actions	Milestones	Timeframe Guideline	Responsibility	Funding Source
6.4.1 Manage historical / heritage trees and plantings in line with heritage requirements	Heritage tree management	Year: 1, ongoing	Park Operations Park Heritage Partnerships	Project Funding Fund Raising
6.4.2 Identify sites within and adjacent to the Park where planted trees can be retained or introduced	Investigate extension of the plantations Exit Lease	Year: 1, ongoing	SANParks corporate Park Operations Park Planning Partnerships	Project Funding Fund Raising
	Management of existing shaded areas in Tokai and Cecilia	Year 1, ongoing		
	Identify and expand tree planting in other areas of the Park	Year: 1, ongoing		
	Support the extension, establishment and management of tree plantings outside the Park.	Year: 1, ongoing		

7. Draft Implementation Plan - Programmes

7.1 Safety and Security Programme

In the TCMF review process, safety and security emerged as a key concern for users of Tokai and Cecilia. Urban crime spill over into the open access, non-gated areas of the Park occurs intermittently and opportunistically across the Park and not only in Tokai and Cecilia. Occasionally crime can be serious and of a violent nature. Key actions / proposals include improvements to current operations, SEAM Team and community organisations involvement to improve to the flow of security related information, surveillance, visual presence. The cost of specialised equipment is substantial - for example R500 000 for suitable high specification cameras, which could be a special stakeholder-funded project.

Strategic Actions	Milestones	Timeframe Guideline	Responsibility	Funding Source
7.1.1 Improve Safety & Security Information	Centralised Safety & Security Centre for the Park also servicing Tokai and Cecilia	Years: 1 – 2	Park Operations SEAM Team Partnerships	Operational Budget Special Project Funding
	Common Park specific / linked 'app' available for reporting incidents and/or creating alerts	Years: 2 – 3		
7.1.2 Improve Surveillance	Support network of surveillance cameras	Years: 2 – 3	Park Operations SEAM Team Partnerships	Operational Budget Community Partnerships
	Make use of drone technology	Years: 2 – 3		
7.1.3 Improving Visual Presence	Improved management of car guards and local refreshment outlets at key sites	Years: 1 – 2	People & Conservation Park Operations Partnerships	Operational Budget Community Partnerships
	Increased community and partnership led patrols	Year: 1, ongoing		

7.2 Environmental Education & Interpretation

There is a wide range of opportunities in Tokai and Cecilia for education and interpretation for a number of natural, cultural and heritage features, including the important declared heritage sites such as Tokai Arboretum and the Tokai Manor House. In addition the area's natural heritage is captured in the Cape Floral Region World Heritage Site status and the Outstanding Universal Value (ix) ecological process and (x) biodiversity criteria and the natural fynbos fires. Cultural heritage extends from the First Nations people though to the modern era. Opportunities identified include guided interpretation trails, interpretative fynbos / medicinal gardens, Tokai Manor precinct (concessionaire) and Arboretum interpretation (stakeholders, community). EE programmes can be integrated into the Parks current EE programme. Linked to the development of the EE and Interpretation material is the opportunity for additional heritage studies / research on Tokai and Cecilia.

Strategic Actions	Milestones	Timeframe Guideline	Responsibility	Funding Source
7.2.1 Environmental Education and Interpretation	Develop Environmental Educational material for inclusion into the Parks' EE programme	Years: 2 – 3	People and Conservation Community Partnerships Partnerships	Operational Budget Community Partnerships
	Develop interpretation materials for Tokai Arboretum	Years: 2 – 3		
	Develop interpretation materials for Tokai Manor Precinct	Years: 3 – 5		
7.2.2 Establish active / live interpretation	Develop interpretation trails in Tokai and Cecilia	Years: 2 – 3	People and Conservation Park Operations Community Partnerships	Special Project Community Partnerships
	Establish a fynbos interpretation and/or medicinal garden possibly linked to the Tokai Manor House precinct	Years: 3 – 5		
	Establish heritage walk created with markers, medicinal plants, rest points & education	Years: 3 – 5		

7.3 Fire Management Programme

In 2015 a wildfire burnt and destroyed the mature pine trees that formed the commercial plantation in upper Tokai. Fire concerns relate to fuel loads left over by post commercial harvesting, alien vegetation clearing operations and remaining stands of pine trees on the urban interface. Fire management, as a wider Park function already looks at managing fire risks, prescribed burning, fire information and fire-fighting capacity for the Park. Proposals include improving protection of the Park interface by reducing urban edge fuel loads, undertaking prescribed burning, updating local fire related information and looking at potential capacity constraints in undertaking fire management in Tokai and Cecilia. At the Park level the Fire Management Plan is intended to be updated and will include aspects from Tokai and Cecilia.

Strategic Actions	Milestones	Timeframe Guideline	Responsibility	Funding Source
7.3.1 Improve Park interface protection from wildfire	Establish a low fuel load Park interface	Years: 2 – 3	Park Operations Park Fire Management Partnerships	Operational Budget
	Review and maintain firebreaks	Year: 1, ongoing		
	Assess risk posed by post-harvesting and alien clearing activities	Year: 1, ongoing		
	Undertake regular alien clearing in the interface area	Year: 1, ongoing		
7.3.2 Undertake prescribed burning	Plan and implement prescribed burning	Year: 1, ongoing	Park Operations Park Fire Management Community Partnerships	Operational Budget Community Partnerships
	Plan and implement winter stack burning	Year: 1, ongoing		
	Review prescribed burning requirements for Cecilia	Post Harvesting		
7.3.3 Fire information	Adjacent land owner communication and awareness	Year: 1, ongoing	Park Operations Park Fire Management Community Partnerships	Operational Budget Community Partnerships
	Fire infrastructure audit and mapping	Years: 2 – 3		
	Review of a track network for fire management access and suppression	Years: 2 – 3		

7.4 Alien Species Management Programme

Alien fauna and flora is a Park-wide challenge, however in Tokai and Cecilia this has been accentuated by the presence of century old commercial plantations which are currently being exited. Alien vegetation poses a substantial management activity for the Park, especially in areas that have experienced wildfires. From 2017 onwards, between 4 to 6 million rand has been spent annually on alien clearing operations in Tokai and Cecilia. Although there has been progress, follow-up clearing will be required for decades to come. The key alien vegetation clearing proposal emerging in the TCMF process focus on timeous follow-up clearing in areas already cleared, completing the initial clearing in post harvested areas. Alien clearing operations in Cecilia are hampered by the continued presence for commercial plantation areas. Coordinating volunteer groups can contribute positivity to the alien clearing effort. Alien fauna in the area may include Sambar deer, guttural toad and other species which will require monitoring.

Strategic Actions	Milestones	Timeframe Guideline	Responsibility	Funding Source
7.4.1 Undertake alien clearing in post fire and / or post harvested areas	Initial alien clearing areas completed	Years 3 – 5	Park Operations BSP Partnerships	Operational Budget
	Follow-up alien clearing areas treated timeously	Year: 1, ongoing		
	Regular alien clearing along the Park interface and active rehabilitation areas	Year: 1, ongoing		
	Undertake invasive alien clearing in heritage sites using appropriate methods	Year: 1, ongoing		
	Monitor and treat new emerging alien flora	Year: 1, ongoing		
7.4.2 Management of alien fauna	Monitor and report alien fauna and determine if any management action is required	Year 1, ongoing	Park Operations	Operational Budget
7.4.3 Increase volunteer support	Support and coordinate volunteers in activities that contribute to the reduction of alien species	Year: 1, ongoing	People and Conservation Park Operations Partnerships	Operational Budget

7.5 Biodiversity and Ecosystem Services Rehabilitation

The importance of Tokai and Cecilia biodiversity's value is captured in the Park's Cape Floral Region World Heritage Site status and the applicable Outstanding Universal Value criteria in terms of ecological process (WHS OUV criterion ix) and biodiversity (WHS OUV criterion x). Three important vegetation types are found in Tokai being the 'critically endangered' Cape Flats Sand Fynbos (CFSF), Peninsula Granite Fynbos (PGF) and the 'endangered' Peninsula Sandstone Fynbos (PSF). PGF and PSF are the main vegetation types in Cecilia. The Tokai and Cecilia plantation areas and MTO 'exit' lease were Assigned to SANParks in 2005 by the then DWAF with the express purpose of "...the planned rehabilitation of the natural environment and the protection of its biodiversity." The change in land use from plantation to a protected area requires both active and passive rehabilitation interventions and processes. Rehabilitation and restoration refers to the process of assisting the recovery of an ecosystem that has been degraded, damaged or destroyed. Key rehabilitation proposals emerging from the TCMF process include rehabilitation of important wetlands and aquifer recharge areas, and facilitating the recovery of critical fynbos area. Rehabilitation contributes to important climate change preparedness by increasing water provisioning and providing an elevation corridor for species to disperse to cooler areas.

Strategic Actions	Milestones	Timeframe Guideline	Responsibility	Funding Source
7.5.1 Update Rehabilitation plans for terrestrial, wetlands and rivers to include Tokai and Cecilia	New research and information included into updated rehabilitation plans	Years: 2 – 3	Cape Research Centre Park Operations Partnerships	Operational Budget
	Rehabilitation plans integrated into BSP Park wide projects	Years: 2 – 3, ongoing		
7.5.2 Undertake Wetland and Riverine corridor restoration	Conduct River & Health Wetland Health assessments	Years: 2 – 3	Cape Research Centre Park Operations Partnerships	Operational Budget Special Projects
	Investigate implementing river flow reserves	Years: 4 – 5		
	Active re-establishment of wetland and riverine flora and fauna	Years: 2 – 3, ongoing		
7.5.3 Facilitate locally indigenous species recovery and diversity	Identify species requiring reintroduction and investigate options to achieve this	Years: 2 – 3, ongoing	Cape Research Centre Park Operations Community Partnerships	Operational Budget Special Projects Community Partnerships
	Monitor passive vegetation recovery and map re-emerging communities	Year: 1, ongoing		
	Monitor populations of Species of Special Concern	Year: 1, ongoing		

Strategic Actions	Milestones	Timeframe Guideline	Responsibility	Funding Source
7.5.4 Volunteers	Involve citizen scientists in detailed fauna and flora surveys	Year: 1, ongoing	Cape Research Centre Park Operations Community Partnerships	CRC Park Operations Community Partnerships
	Support Species of Special concern like western Cape Leopard toad	Year: 1, ongoing		

7.6 Tokai and Cecilia Recreational Activities & Events

As in the rest of the Park, a variety of recreational and leisure activities are undertaken in Tokai and Cecilia areas 'within the ambit of human wellbeing'. Aside from hiking, walking and running, the main activities are dog walking, horse riding and mountain biking which are undertaken in terms of the agreed recreational EMPs put in place with Park stakeholders over the years, which designate areas and routes for each respective activity and set out 'codes of conducts' for that activity. The 'codes of conduct' comprise compliance and etiquette aspects. In the TCMF review process, stakeholders highlighted the increasing numbers of recreational users in the area across the board and the increase in levels of conflict and incidents between users. Concerns were expressed regarding the future status and use of the plantation management tracks. Proposals were made regarding track and trail maintenance, improved signage for all recreational user groups, more family / visitor friendly facilities such as benches, children facilities, the expansion of existing parking areas, provision of public ablutions and options for commercial recreational user group events.

Strategic Actions	Milestones	Timeframe Guideline	Responsibility	Funding Source
7.6.1 Tracks and footpath rationalisation, review and maintenance	Review tracks and footpaths for future use, down scaling, closure and /or rehabilitation	Years: 2 – 3	Park Operations Park Planning Cape Research Centre P&C / SET Community Partnerships	Operational Budget Special Project Community Partnerships
	Identify tracks and footpaths required for emergency services	Years: 2 – 3		
	Roll-out comprehensive track and footpath maintenance programme	Years: 3 – 5, ongoing		
	Review signage on recreational user groups routes	Year: 1, ongoing		
	Support volunteers in activities that contribute to the improvement and maintenance of tracks and footpaths	Year: 1, ongoing		

Strategic Actions	Milestones	Timeframe Guideline	Responsibility	Funding Source
7.6.2 Recreational users routes and areas	Review, through recreational EMP's, the routes and areas available to different user groups	Year: 1, ongoing	Park Operations Park Planning People and Conservation Community Partnerships	Operational Budget Special Project
	Promote shared routes etiquette	Year: 1, ongoing		
	Clearly signpost areas not open to user groups	Year: 1, ongoing		
	Review the number and type of recreational user groups events	Years: 3 – 5		
7.6.3 Improve visitor and family experience in the wider Tokai Manor precinct	Improved visitor and tourism welcome signage	Years: 3 – 5	Park Operations SANParks Business Unit People and Conservation Partnerships	Operational budget PPP funding
	Expand commercial offering e.g. commercial horse riding	Years: 3 – 5		
	Introduce children's play equipment and activities	Years: 3 – 5		
	Provide for wheelchair accessibility and benches	Years: 3 – 5		
7.6.4 Improve parking areas and facilities	Investigate additional parking areas at key sites in Tokai and Cecilia	Years: 3 – 5	Park Operations Park Planning Partnerships	Operational budget Special Project
	Consider the provision of public ablutions at parking areas	Years: 3 – 5		

7.7 Tokai and Cecilia Heritage Programme

Tokai and Cecilia represent a multitude of heritage layers relating to pre-colonial, slavery, agriculture, forestry, religion, biodiversity and recreational aspects. These layers need to be recognised, researched and interpreted. Substantial information on the history of the areas and a wide range of proposals emerged from the WGs including aspects relating to the Manor House, landscapes, buildings, and biodiversity and its use over time. These, as well as social aspects that include rights of First Peoples, crime and gender violence have been included under this programme.

Strategic Actions	Milestones	Timeframe Guideline	Responsibility	Funding Source
7.7.1 Manage heritage areas in accordance with heritage guidelines and recommendation	Restoration upgrade of heritage facilities	Year: 1, on-going	P&C / SET Park Operations Partnerships	Operational Budget Project Budget Fund Raising
7.7.2 Undertake new and continue with current heritage studies	Awareness raised of heritage research area and topics	Year: 1, on-going	CRC P&C / SET Park Operations Partnerships	Operational Budget Project Budget Fund Raising Project Budget Fund Raising
	Long-term research needs identified and documented	Year 1, on-going		
	Integrate heritage studies into the Park's environmental education and interpretation activities	Year 1, on-going		
7.7.3 Social Memorial	Site identification	Year: 2 - 3	P&C / SET Partnerships	Project Budget Fund Raising
	Planning of memorial			
	Establishment of memorial			

7.8 Communication Programme

Effective communication is required to build a positive identity for TMNP amongst both its internal and external stakeholders and to provide a balanced narrative about the Park and about Tokai and Cecilia. Key activities in the communication programme are to highlight SANParks contribution to social capital of South Africa through sustainable management of conservation of biodiversity and cultural heritage; diverse and responsible tourism and socio-economic transformation; counteract misconceptions and misrepresentations of SANParks and its activities; and provide ongoing feedback to stakeholders on activities and events in Tokai, Cecilia and the Park.

Strategic Actions	Milestones	Timeframe Guideline	Responsibility	Funding Source
7.8.1 Manage the official messages in the media by guiding and positively influencing the 'public conversation' through mass media platforms.	Undertake proactive, constant and consistent issue-driven approach to communications	Year: 1, on-going	Communications Park Operations Partnerships	Operational Budget
7.8.2 Foster amicable public relations and facilitate two-way conversations with key external stakeholders.	Key stakeholder engagements	Year: 1, on-going	Communications Park Operations Partnerships	Operational Budget
7.8.3 Improve stakeholder and partnership management	Partnerships established	Year: 1, on-going	Communications Park Operations Partnerships	Operational Budget
7.8.4 Promote events that result in consistent positive coverage of SANParks.	Events undertaken	Year: 1, on-going	Communications Park Operations Partnerships	Operational Budget
7.8.5 Improve social media management	Social media monitoring	Year: 1, on-going	Communications Park Operations Partnerships	Operational Budget

8. Acknowledgement

SANParks is appreciative of all Working Group participants for sharing their knowledge, experience and insights towards the future management of the Tokai and Cecilia areas.